## CREATIVITY AT WORK

Where the next new ideas are most likely to hatch in the U.S.

Centuries ago, the country's most valued resources were fur, timber and land. In he new economy, our most valued natural resources may be the creative rkers among us.
Richard Florida, author of The Rise of the Creative Class (Basic Books, 2002), argues that the role of creativity is gaining prominence in our society especially as it affects the economy. He estimates there are 38 million "creative types" in the United States, accounting for almost one-third of the work force, up from 10 percent, or just 3 million, in 1900 . The core group, according to Florida's analysis, consists of some 15 milion workers who produce new ideas, technoloarchitecture and design, in education, and in the arts, music and entertainment. The class also includes 23 million professionals in business, finance, law and health care who engage in complex problem-solving

Whether dreaming up a new understanding of nature's mysterious ways or hatching fresh solutions to design or engineering problems, these creative types share a common ethos that values inventiveness, individuality, nonconformity and meritocracy. The decisions people in this category make (particularly where to locate) will affect which cities or regions thrive or wither. Those areas that are home to more creative capital, Forida maintains, are likely to perform well in the ting-edge music and vibrant arts communities. It's a cultural milieu where you'll likely find lively street scenes, bookstores and cafés, where openness to diversity and the exchange of ideas are part of the landscape.
The accompanying map, created by American Demographics, shows the regions with a population of over 1 million people where members of Florida's creative class are

## CREATIVE GROWTH

 The work force involved in technical. artistic andcultural occupations saw significant cultural occupations saw significant growth
over the past century, accelerating in the years over the past
since 1950 .

 that belongs to this of the local labor force that belongs to this group. Cities marked by a dark red dot rank highest in the percent-
age of the work force in the creative class, age of the work force in the creative class, rank on the low end of the scale. Which areas are the best rounds for ideas and innovation? The nation's top creative centers include major east coast cities, such as Washington, D.C., Boston and the Raleigh-Durham area, and leading high-tech centers, such as the San Texas. However, creative magnet locales are not confined to large metro areas. Some smaller spots-Boulder, Colo., Santa Fe, N.M., Madison, Wis. and even less obvious places like Gainesville, Fla. and Huntsville, Ala--also boast significant concentrations of the creative class. Creative workers often take root in areas that are home to major research universities or institutions. Just as the canals take root in areas that are home to major research universities or institutions. Just as the canals
and railroads of earlier times were a source of competitive advantage, the presence of a major and railroads of earlier times were a source of competithe by luring talent, serving as an idea incu-
research center can spur a region's economic growth be bator and then spawning spin-off companies. According to Florida, it is creative centers like economic winners in years to come.

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## SAN FRANCISCO, CA

## Rank by share of creative class*:

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AUSTIN. TX
Rank by share of creative class*:


Creative class: $36.4 \%$
Working class: $18.8 \%$
Service class: 44.8
Total employment:

Creative class: $34.8 \%$ Working class: 22.3\% Total employment:

Dompuriate
MINNEAPOLIS, MN
Rank by share of creative class:: 6

| Creative class: $33.9 \%$ |
| :--- | Working class: $24.6 \%$ Service class: $41.4 \%$ Total employment:

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BOSTON, MA
Rank by share of creative class*: 3

Creative class: 38.0
Working class: 17.7
Service class: 44.3 Total employment:
2.0 millio

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## RALEIGH-DURHAM, NC

Rank by share of creative class*:


Creative class: $38.2 \%$
Working class: $22.0 \%$
Service clas: $39.7 \%$
Total employmentio
0.6 million

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## WASHINGTON, D.C

Rank by share of creative class*: $\quad 1$


